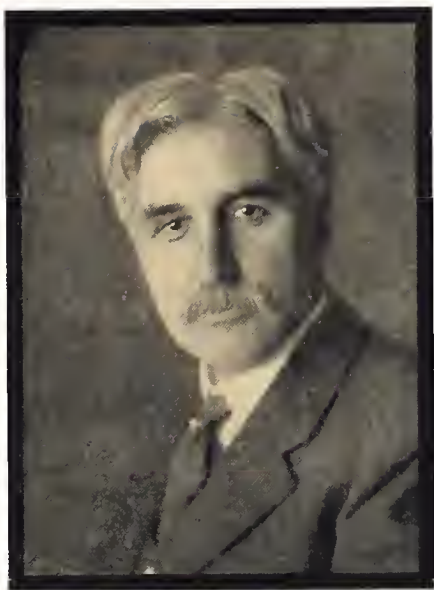


To speed
'em up



**National Service Section
United States Shipping Board**

Digitized by the Internet Archive
in 2014



DR. CHARLES A. EATON
Head of National Service Section

THIS pamphlet shows at a glance the work done by the United States Shipping Board, Emergency Fleet Corporation, through the National Service Section, in speeding up ship production, by improving the morale of the workers.

We look upon our task as a **NATIONAL SERVICE**. We speak to the workers in ship-yards and industrial plants, not as laboring men, but as American citizens. We know nothing of class or caste. *Our message is as much for the management as for the men, and for the people of the nation as for those connected with its industrial production.*

We appeal to the best that is in men. Class consciousness is driven out by awakening a national consciousness. Small ideas are cured by big ideas. *We show the men that their work to win this war is not simply so much work for so much pay—it is a sacrament, a religion; it is fighting as truly as if they were in the trenches in France.*

We lay foundations broad and deep in thought and morals upon which to build the new age that has been born out of the war's horror and travail—the age of true Democracy which shall rest upon the character and intelligence of all the citizens of the country and which shall give full room and scope for every man to realize his best.

Charles A. Eaton



The Section's Work— Its Goal



THE National Service Section, United States Shipping Board, Emergency Fleet Corporation, was organized last January, for the distinct purpose of carrying on a campaign of education and inspiration among the men of the shipyards. Dr. Charles A. Eaton, its head, insisted from the first that the men at work in the shipyards constituted our second line of defense; that each was as truly and as loyally a soldier of the nation as the khaki-clad army that stands in the trenches or the sailors who man our ships. He further brought vividly to the vision of the ship workers the individual part they are playing in the great task of winning the war; the futility of our continuing in the war unless ships and more ships are provided to transport our forces to France, and then additional ships with which to freight the supplies necessary to their maintenance while in the battle line.

As the organization expanded and additional speakers were recruited to carry on this great inspirational and patriotic work, it was found expedient to add to the corps soldiers who had fought and bled on the bloodsoaked fields of Belgium, France and Flanders, that they could the more vividly portray to these workers the crying need of ships unless the men serving under Old Glory in France were to be abandoned and left to pitiless torture at the hands of the Hun. These soldiers for the most part are men invalidated out of the British and Canadian forces.

Photograph facing: 18,000 Shipyard Workers at Meeting Conducted by Dr. Eaton in Hog Island, Pa., Shipyard.

Many of them are American boys who went from here to enlist at the beginning of the war. Each is a hero in his own way and a forceful, modest speaker, who drives home with telling effect the need of the men now at the front, all dependent upon those necessities which can only be conveyed to them by American ships.

Dr. Eaton and his corps of able speakers have now repeatedly addressed the workers in the 150 shipyards of the country. This includes all the yards, big and small, on the Atlantic, Pacific and Gulf Coasts, as well as those in the Puget Sound and Great Lakes districts. The speakers tour the country in teams of two—a layman, forceful and eloquent—and a soldier who brings first hand from the first line in the trenches and on the seas, a message to the soldiers of the second line of defense—shipyard workers.

In addition to the speeches made by the representatives of the National Service Section, a propaganda of literature is being disseminated throughout all the yards. Pamphlets, booklets, posters and daily reminders, styled “spoonfuls of patriotism” go forth in a steady stream as direct appeals to the soldiers of the second line. In addition to this the National Service Section establishes one of its many able service men in each of the shipyards so desiring, where he can constantly mingle with the men, spur them on to even greater patriotic effort and at all times stand at their side and assure them of the Shipping Board’s appreciation of the service they are rendering their country.

Literature with a similiar appeal is circulated for the wife of the shipbuilder, that she, too, may familiarize herself with the urgent need of the man here at home working at least six full days of eight hours week in and week out. In those

places where shipyard communities have been established meeting places for the women will be arranged so that they, too, can hear addresses by eloquent men and women enlisted in the great cause of spreading the gospel of patriotism and thrift.

The children of the shipyards will hear similar appeals from their teachers by the aid of the propaganda that is being distributed through these mediums. If the head of the family should attempt to lay down on his job and give himself over to idle pleasure at a time when every ounce of individual energy is essential to saving the lives of our boys in the trenches, those at home will forcefully remind him of his duty to his nation, to them, and to himself.

Since the National Service Section held its first meeting early in February, Dr. Eaton and his corps of speakers have held upward of 500 meetings in which more than a million shipyard workers have been appealed to directly. This means, of course, that there have been follow-up meetings in many of the yards and these will be continued at weekly and fortnightly intervals as the management of these yards desire.

So much better results have been obtained when the National Service representatives talked to the men on company time, that practically all the companies hold these meetings on company time. The men are more attentive, it is easier to congregate them at a designated point, and in every way this system is more advantageous. The biggest shipyards in the country have stated that the time lost by the men while attending these meetings is the best investments made by these corporations and the time is more than made up in a day by a renewed energy and better spirit.

The salutary results obtained by the National Service Section are so appealing and so universal that the Production Department of the United States Shipping Board, Emergency Fleet Corporation, has requested this Section to organize and conduct similar meetings in every factory, shop and industrial plant throughout the country, whose output is related to shipbuilding. This means that several thousand of these plants henceforth will be visited by the National Service speakers and service men and the work so extended that a nationwide appeal to the patriotism and enthusiasm of our vast army of industrial workers will be made every day until this great war is done and victory crowns the efforts of American and Allied arms.

A. R. PARKHURST, JR.,
Secretary of Section.

As others see us

THE following letters and telegrams received by the National Service Section, United States Shipping Board, Emergency Fleet Corporation, are appended for the purpose of setting forth before our readers a few of the testimonials the Section has received. These we feel are proof that the work of the Section has been subjected to the acid test by men of long years of experience in handling labor and getting results therefrom. These testimonials tell their own stories and are presented for the purpose of acquainting our readers with the work done by the Section and the work it hopes to do.

Highly pleased at meeting held by Messrs. Story and Stackhouse and Campbell. Believe the result will mean vastly increased efforts to put our ships overboard more quickly.

POTOMAC SHIPBUILDING CO.,
GEORGE R. COLLINS, President.



Buffalo, N. Y.

Enthusiastic meeting held in shop today at which Dr. Sheppard and Corporal Street were the speakers. Meeting was attended by all of our present force.

BLACK ROCK WORKS,
E. B. GERMAIN.



Sparrow's Point, Md., April 26, 1918.

Fine meeting. Between 2,500 and 3,000 present. Keep up the work. It is doing good.

BETHLEHEM SHIPBUILDING CORPORATION, LTD.,
S. ANDERSON.

Patriotic meeting held for shipbuilders today was splendid. Speakers appointed told the workmen connected with shipbuilding why the need of speed in construction in a forcible way. Creating spirit of enthusiasm for these meetings, which I think should be held as often as possible. Anything we can help you in this matter we will cheerfully do.

DETROIT SHIPBUILDING Co.,
(Signed) FRANK JEFFREY, Gen. Supt.



Savannah, Ga., May 2.

Have had pleasant call today by Mr. Sidney Story, Private Stackhouse and Mr. E. W. Campbell, who visited our shipyards and each made patriotic and stirring speeches on shipbuilding and winning of the war by the efforts and efficiency of shipyard workers. The enthusiasm created was great, and acted as a real stimulant among our men, and we shall be at all times glad to receive other prominent speakers who will address our working men. We appreciate greatly the good work they are doing, and ask that you will continue same by sending us some more such speakers.

NATIONAL SHIPBUILDING and D. D. Co.,
R. S. SALAS, Pres't.



Clinton, Ia.

Your Mr. F. F. Searing made a ringing one-half hour talk to our men. His sentiment met with applause, and the reward already noticeable is stronger hammer blows. We thank you.

THE CULLEN Co.



Cleveland, O., May 10.

Doctor Sheppard and Corporal Street addressed our workmen today numbering over eighteen hundred, and aroused them to a high point of enthusiasm and patriotic interest. Speakers of rare ability and magnetism. Such speakers will always be welcome at our shipyards.

THE AMERICAN SHIPBUILDING Co.



Jacksonville, Fla., May 10.

We have just held a fine meeting at shipyard under supervision of your Mr. Story and Private Stackhouse. We appreciate the good done, and sincerely thank you.

U. S. SHIPPING BOARD, EMERGENCY FLEET CORP'N,
J. M. MURDOCK, Agent.

Bethlehem, Pa., May 9.

I trust you will pardon us for taking advantage of your kindness of heart and detaining Colonel Evans here at Bethlehem, when, no doubt, his very valuable services are needed in other parts. I feel, however, that all that has happened here within the past few days has in part, at least, justified our "Prussian spirit," and my one regret is that you and Dr. Eaton and all the staff were unable to witness the wonderful transformation in the spirit of our workmen, including foremen, superintendents, officials and all the rest.

I am writing this letter, and ask Colonel Evans to present it to you in person, so that you may hear from me before he has time to say a word, just what we all feel and how remarkable the whole affair has been. You cannot fully appreciate it because you are not familiar with local conditions here. You do know, perhaps, that approximately fifteen hundred of our men from our most important departments are not at work because of lack of patriotism and the effect of German propaganda, and, knowing this, I am sure you appreciate the seriousness of such a situation and the great necessity for heroic effort. What has been accomplished here has been largely made possible through your very kind co-operation, and words fail me when I attempt to express our appreciation for what you have done. A man with the make-up and force of Colonel Evans is a rare thing, and he has swept us off of our feet, as I hope he will admit, in his own modest way, and tell you about in detail. The Colonel has won the admiration, and, I think I can truly say, the love of every man that has had the pleasure of being in contact with him, and if anyone is doing a real service for the cause he is surely one of these.

All I can say in reference to the events of the past few days, is that our entire organization is now awake to the full importance of our task, and the entire Bethlehem organization is driving, as it never did before, to win the war. Much of the credit is due to you for the assistance you have given us during the past few weeks, and I want you to know that from the depth of my heart (and I speak for the officials of this company) I thank you, and assure you that your task is being mighty well done.

Thanking you again for all that you have done for us, and trusting you will forgive us for capturing and holding such an important man to you as Colonel Evans must be, believe me to be.

BETHLEHEM STEEL COMPANY,
(Signed) GEO. T. FONDA, Superintendent,
Bureau of Labor and Safety.

Toledo, O., May 13.

At a meeting of our employees held today and addressed by Dr. J. H. Sheppard and Corporal Street of Canadian Army, great enthusiasm was evident, and we are sure much good was accomplished. They are going to have another speaker here the twenty-seventh, which we appreciate.

TOLEDO SHIPBUILDING Co.,
C. B. CALDER, V.-P. & Gen. Mgr.



Savannah, Ga., May 1.

Dr. Taylor and Mr. Evans have just addressed our employees. Their remarks were received with great enthusiasm, and we are wiring to express our appreciation, and to assure you of the splendid service your bureau is doing.

TERRY SHIPBUILDING Co.



DesPlaines, Ill., May 13.

Mr. Frederick F. Searing made a very practical and helpful address at our factory this afternoon. He was listened to with the greatest attention by our workmen, and we are sure that such talks will be very helpful and accelerate the production of work in our factory. We sincerely hope that we may have the pleasure of listening to him or more of your factory talkers in the near future.

LORD & BURNHAM Co.,
GEORGE SYKES, Managing Director.



Mobile, Ala., May 17.

Mr. Story and Mr. Staekhouse today addressed at our different meetings the different divisions of our yard, reaching approximately two thousand of our employees. We wish to express our appreciation of the value of their services which we deem of greatest benefit. Accept our thanks for your assistance in this matter.

ALABAMA DRYDOCK & SHIPBLDG Co.,
DAVID R. DUNLAP, Prest.



BROOKLYN, N. Y., April 17, 1918.

Replying to your favor of the 15th inst., relative to noon meetings, I wish to advise that the men in the Yard have derived so great a benefit from the speeches already made that we are anxious to continue the program.

MORSE DRY DOCK AND REPAIR COMPANY,
H. BENNER, Supt. of Employment and Welfare.

Cleveland, Ohio, March 22, 1918.

I had the pleasure on Tuesday of this week of hearing addresses by your Dr. Sheppard and Corporal Street, at the plant of the Virginia Shipbuilding Corporation, Alexandria, Va. The writer was very much impressed with the clear and concise manner in which these talks were handled by the representatives of the Section, and afterwards had the pleasure of lunching with them and continuing our discussion. One cannot help but feel that working men listening to a talk such as the writer heard, cannot help but be impressed, but as stated to Dr. Sheppard, it means a continuation of these talks at periods not too far removed in order to keep the matter fully and clearly before the men; if this is not done the effects are liable to wear off, and the results earlier obtained, lost. We are awaiting with much interest the Section's ability to send representatives to the Lakes to start their campaign there.

THE AMERICAN SHIP BUILDING COMPANY,
(Signed) A. G. SMITH, Operating Manager.



Mishawaka, Ind., May 14.

Your Mr. J. R. Johnson delivered two addresses today at two of our plants. We consider him the best talker we have had for bringing the situation clearly before our employees.

DODGE MFG. CO.



Sparrow's Point, Md., May 3.

We feel that we have been neglecting you to a certain extent in not keeping you advised fully as to just what we think of our Friday meetings here at the plant. You, of course, realize it is almost impossible to measure the effect of the propaganda work you are carrying on, but taking into account all facts that we can observe, we feel that the addresses delivered from week to week are now beginning to reap the results worthy of the effort.

We wish to compliment the National Service Section on the type of speakers and the policies you are following. There is no doubt in our mind but what the continual driving home of the duty which each and every man, woman and child owe to their country in this present emergency, will have its effect. It is surely causing us to stop and realize our responsibility.

Wishing you continued success, and looking forward to each meeting, we beg to remain,

BETHLEHEM SHIPBUILDING CORP'N, LTD.,
WM. T. BUTLER, Head of Service Dep't.

Quantico, Va., May 9.

Your second meeting just held at our yard. Dr. Taylor and Private Evans gave us very stimulating talks which were greatly enjoyed by the men, and will result in further increased efforts to speed up productions. Result of first meeting evidenced by greater speed and efficiency.

POTOMAC SHIPBUILDING CO.



Sparrow's Point, Md., April 1, 1918.

It is our opinion that the program as being carried out by the National Service Section, with regard to speakers in various shipyards, is of immense help in getting production out of the men. We have noticed the increasing interest being taken in these meetings, and feel that they are of great value to us.

BETHLEHEM SHIPBUILDING CORPORATION, LTD.,

(Signed) WM. T. BUTLER, Head of Service Department.



Chester, Pa., May 2, 1918.

Lieut. Harry G. Milsom, whom I believe has just gone on your staff, was with us on our bi-weekly meeting today and gave, I believe, the finest talk I have heard since the war started. I congratulate you on the acquisition of this young man to your staff, as he is a very forceful and effective speaker.

SUN SHIPBUILDING CO.,

(Signed) J. N. PEW, JR., Pres.



Superior, Wis.

We had Mr. Vaughan, Major Smith and Mr. Cann as speakers here to-day, and they aroused the greatest interest and enthusiasm amongst our men. We consider their visit worth a whole lot to the cause; let them come again.

GLOBE SHIPBUILDING CO.



Gloucester, N. J., May 3.

As chairman of flag-raising of Pusey & Jones' yard department in which entire force participated, I am expressing to you by this means the Committee's enthusiastic thanks for the pleasure and enjoyment afforded by Lieutenant Milsom's spirited and graphic recital.

PUSEY & JONES CO.,

JOHN S. MERZBACHER.

Portsmouth, N. H.

We want to thank you for your speakers, Messrs. Clifford, Taylor and Evans who gave us a talk here Monday of this week.

These men certainly roused our forces to a fine pitch of enthusiasm, and had a good, clear cut message to bring to them, which I am sure heartened everybody up for the work in hand.

In this connection we want to quote you a memoranda sent in by our Master Mechanic. Our compressor plant, comprising two units, is only in half operation for lack of a big motor which has been on order since August last, and which is now expected daily. The Master Mechanic's message is as follows:

"Our Sullivan Compressor is over loaded. This happens every time for at least three days after a patriotic speech. Kindly hustle the other motor along. (Signed) MacCauley."

You can see the result of your meetings in the way the men return to work, and of course their enthusiasm lasts longer than three days as indicated in the Master Mechanic's memoranda.

L. H. SHATTUCK, INC.,

(Signed) G. L. HEWINS, Manager.



Groton, Conn., May 1, 1918.

We desire to express many thanks to your department for the excellent work accomplished by the gentlemen who have visited our yard at your instigation and who talked to our men. We feel that these talks have had a very good effect upon all who have listened to them. The talks given last week by the Rev. Dr. Sheppard and Corporal F. A. Street were especially well received.

GROTON IRON WORKS,

(Signed) R. O. WHITE, Asst. Treas.



Savannah, Ga., May 1, 1918.

This day we have had the pleasure of a visit from Messrs. Sidney Story, Pvt. W. Eugene Stackhouse and E. D. Campbell, all of whom made stirring addresses to the one thousand or more men at present employed in these works. We desire to state that all three gentlemen were enthusiastically received.

We trust that one month hence this meeting will be repeated, for by that time we shall be actually engaged in real shipbuilding, whereas at present the men we have are principally engaged in construction of buildings, etc. We shall be glad to co-operate at all times, and render whatever assistance we can.

THE FOUNDATION COMPANY,

(Signed) HENRY R. CURWEN, Gen. Supt.

Detroit, Mich., April 30.

Patriotic meeting held for shipbuilders today was splendid. Speakers appointed told the workmen connected with ship building why the need of speed in construction in a forcible way, creating spirit of enthusiasm for these meetings, which I think should be held as often as possible.

DETROIT SHIPBUILDING Co.,

FRANK JEFFREY, Supt.



Baltimore, Md., May 2.

It is with a great deal of satisfaction that I report to you the visit of your speakers—Mr. Peter Collins and Lieutenant W. T. Boulton, to our yard today.

Both of these gentlemen are sincere, earnest and patriotic Americans, as was clearly evidenced by their addresses made to our workmen. All that both of them said was to the point, and reached both the hearts and understanding of all who heard them, and while we believe we have a force of workmen who are above the average in intelligence, industriousness and good citizenship, yet the addresses they heard today have had a noticeable effect and have given them a better understanding of their duties, and of their responsibilities as builders of ships.

THE MARYLAND SHIPBUILDING Co.,

C. C. PUSEY, V.-P. and Gen. Mgr.



Toledo, O., May 13.

At a meeting of our employees held today and addressed by Doctor J. H. Sheppard and Corporal Street of the British Army great enthusiasm was evident and we are sure much good was accomplished. They arranged to have another speaker here the 27th, which we appreciate.

THE TOLEDO SHIPBUILDING Co.,

C. B. CALDER, Vice-Pres. & G. M.



Cleveland, Ohio, May 10.

Two of your representatives, Dr. J. H. Sheppard and Corp. Street, were at our shipyard today at Cleveland, and addressed our employees numbering over eighteen hundred, and elicited very hearty enthusiasm and interest.

It gives us great pleasure to state that these are speakers of exceptional ability and made an appeal to our men that was very strong, and that we feel sure will have a potent influence upon their efforts as workmen.

THE AMERICAN SHIPBUILDING COMPANY,

ALEX McC. HAMILTON, General Employment Manager.

Buffalo, N. Y., May 15.

We are pleased to report that Peter Collins of the Emergency Fleet Corporation gave an address in our plant this afternoon. The men received the address enthusiastically, and we are confident that very good results will follow. Many thanks for this courtesy.

SIZER FORGE Co.,
G. F. SCHERER, Vice-President.



Thomaston, Me., May 3.

Much pleased with meeting; more than paid us for the time lost by men; great help; come again soon.

G. A. GILCHREST.



Jacksonville, Fla., May 10.

Yesterday we received a visit from Mr. Sidney Story and Private Eugene Stackhouse. We wish to express our commendation of the fine service which these two men are rendering. They spoke to our assembled force for about an hour, and aroused great enthusiasm among the men.

Truly, it is service of this kind that will do real good among the shipyards. In thanking you for the visit of these two gentlemen, we do so with the hope that we may again have such a pleasure.

CAMPBELL-WARD Co.,
A. B. CAMPBELL, JR., Secretary.



Racine, Wis., May 6.

Mr. F. F. Searing at our plant to-day. Talk very satisfactory. Would like you to arrange a speaker each week if you can so arrange it. Considerable enthusiasm around, and want more of it.

FREEMAN MFG. Co.



Jacksonville, Fla., May 7.

We had most inspiring and effective addresses today at noon from Mr. Story and Private Stackhouse. Our men were greatly stirred, affected and enthused. Many shook hands with the speakers and invited them to come back soon. Such addresses are of great value and give point to the men's endeavors. They would appreciate having such addresses, say one every two weeks.

MERRILL STEVENS S. B. CORP'N,
A. M. MAIN, Genl. Mgr.

Detroit, Mich., May 2, 1918.

Mr. Vaughan and Major Smith were here yesterday and gave a good talk to our employees. Major Smith made a hit and seemed to ring the bell with the men splendidly. We took some movies and feel that the visit was a success.

We wish to thank you for sending these men to us.

GREAT LAKES ENGINEERING WORKS,
(Signed) H. L. GADDIS, Service Manager.



Portsmouth, N. H., April 29.

Had very enthusiastic meeting for thirty-five minutes today. Thirteen hundred men were deeply impressed with your speaker.

L. H. SHATTUCK, Inc.,
C. W. SMITH, Const. Eng.



Superior, Wis., May 8.

Mr. Crawford Vaughan, Sergeant-Major Smith and F. L. Cann have given our employees a patriotic talk. I am sure this has certainly done a lot of good, as they certainly put it home to the boys, and I am sure created patriotism among them.

SUPERIOR SHIPBUILDING CO.



Portland, Ore., April 26.

Colonel Gray and Mr. Parkhurst held two very enthusiastic meetings yesterday at Standifer Construction Corporation Vancouver and North Portland plants. To-day held meeting at Peninsula Shipbuilding Company, and really wonderful meeting at Grant Smith Yard at St. Johns. The addresses of Colonel Gray and Mr. Parkhurst were enthusiastically received, and I wish to express my appreciation of the selection of these men for this service, and heartily endorse the purpose of the National Service Department.

WENTWORTH EMERGENCY FLEET CORPORATION.



Duluth, Minn., May 15.

Mr. Scaring addressed a meeting of our men this date. We consider ourselves fortunate in having such a forceful speaker and a man of his personality to start these meetings. We hope you can arrange for another speaker at an early date. There is no doubt in our minds as to the results of such meetings.

DULUTH BOILER WORKS,
FRANCIS J. DACEY, President.

Manitowoc, Wis.

Honorable Crawford Vaughan, Sergeant-Major Smith and Mr. F. L. Cann gave patriotic talks to our employees this noon. Excellent display of patriotism, and we congratulate and thank you for sending such able gentlemen to Manitowoc. Glad to co-operate with you fully for future meetings of this kind. Work like this should stimulate shipbuilding.

MANITOWOC SHIPBUILDING CO.



BETHLEHEM, PA., May 4.

Remarkable effect result Evans' address. Company officials organizing three mass meetings of employees to be held on Tuesday next. All meetings held in yard during working hours. First one at eleven o'clock Tuesday morning.

BETHLEHEM STEEL CORP.,
G. T. FONDA.



Chicago, Ill., May 4.

Hon. Crawford Vaughan and Sergeant-Major Smith addressed employees at noon, rousing cheers, and all present pledged to stand to such speakers coming into our yard. Will achieve all that you desire.

CHICAGO SHIPBUILDING CO.



Savannah, Ga., May 3.

Messrs. Campbell, Story and Staekhouse have just addressed the men who were assembled in our yards. Their splendid addresses were received with a great deal of enthusiasm by the men, and we are wiring to express our appreciation of your efforts in our behalf. We think that this meeting has greatly improved the spirit in our men, and will materially assist us in increasing our production.

TERRY SHIPBUILDING CO.



Washington, March 15.

I was greatly pleased to receive the enclosed copy of letter to-day from the Standard Shipbuilding Corporation. I want you to know how thoroughly the yards are appreciating your great work. I am hoping to receive more letters of this kind in the near future.

Please feel that we are exceedingly interested in your great work, and are standing right behind you to help in every possible way.

EMERGENCY FLEET CORPORATION,
(Signed) CHARLES PIEZ, Vice-President.

Seattle, Wash., April 22.

As vice-president of the Seattle Chamber of Commerce and Commercial Club, in charge of the War Service Office, and as the acting head of the Chamber in the absence of Mr. Rhodes, its president, it has been my good fortune and pleasure to have been quite intimately associated with Dr. Charles Eaton, head of the National Service Section of the United States Shipping Board, Emergency Fleet Corporation, Mr. A. R. Parkhurst, Jr., secretary of the same section, and Colonel I. Thord-Gray, of the English army, and it has occurred to me that you might be interested in knowing from an independent source that the influence of these men has been most wholesome.

It was not my privilege to attend their shipyard meetings, but I have had most excellent reports from them. I can, however, speak with direct authority concerning their meeting in the Arena, where Dr. Eaton made an exceptionally strong appeal, so temperate and wholesome that I believe that it is the greatest single influence which has been exerted in this city, calculated to stimulate practical patriotism on the part of both capital and labor.

THE SEATTLE NATIONAL BANK,
J. W. SPANGLER, Vice-President.



Washington, D. C., February 13.

We are receiving excellent reports of the results of your visits to the shipyards, and I am sure it is going to be a wonderful help.

EMERGENCY FLEET CORPORATION,
(Signed) J. L. ACKERSON,
Assistant to Vice-President and General Manager.



New York, March 13.

Permit me to advise you that a patriotic meeting was held in our shipyard at noon to-day, the principal speakers being Dr. Charles A. Eaton and Mr. Jos. S. Cassells, of the British Black Watch Regiment.

About 3,500 employecs were present at the meeting, and I am pleased to advise you that the address made by each gentleman was very well received. Dr. Eaton is a very forceful speaker, and I am pleased to commend him for the earnest work he is doing, which I feel sure will eventually bring from the men the results we are working for.

STANDARD SHIPBUILDING CORPORATION,
EMILIO S. GODOY. Vice-President & General Manager.

Boston, April 2.

We all feel that we are greatly indebted to you for coming to Boston and assisting us in our endeavor to impress upon the people of Boston the paramount importance of ships, and to stimulate their interest in building them. You are doing a great work, and all of us are very glad to have some small part in it.

BOSTON CHAMBER OF COMMERCE,
H. I. HARRIMAN, President.



Buffalo, N. Y., May 15.

Peter Collins made a magnificent address here to-day. We want him for ten days more at least. Many thanks for sending him.

R. M. RUSH,
Production Division Emergency Fleet.



Bangor, Me., May 5.

Your speakers were enthusiastically received and listened to with interest. Repetition of these speaking exercises, so appealing to men of red blood, will be welcomed by all.

SANDY POINT SHIPBUILDING CORP'N,
W. B. FRENCH, General Manager.



New York, May 7.

I am pleased to be able to report to you that Private Cassells of your staff favored us on May 6 with a talk which certainly lacked nothing in interest or moving appeal, and the response he elicited from his hearers was of the most enthusiastic kind. I, therefore, write to thank both the speaker and yourself for the service you have rendered us, as it is very clear that the occasion was one tending powerfully to advance our mutual interests.

AMERICAN EXPRESS EMPLOYEES' ASSOCIATION,
W. J. HOLMES, Chairman Civic Forum.



Boston, April 20.

I believe much of the unrest in the shipyards can be overcome by the methods which you are using, and the Bath section, with its large number of employees on Fleet Corporation work, needs all the encouragement and aroused patriotic feelings possible. Thanking you for your efforts, I am,

H. O. TROWBRIDGE,
District Officer, Div. of Steel Ship Constr'n.

Camden, N. J., May 10.

Accept my thanks for your kind letter of the eighth. We are naturally quite proud of the time made on our "Speed Boat," and only hope that it will be possible to either duplicate or better it, both here and elsewhere, many times over during the next twelve months.

As spokesman for the organization of men whose earnest co-operation made this record possible, I present it as an answer to the inspiring message which you gave to us at the time of your recent visit to the yard.

NEW YORK SHIPBUILDING CORPORATION,
(Signed) THOS. S. MASON.



Jacksonville, Fla., May 9.

We have pleasure in reporting that Mr. Sidney Story and Private Eugene Stackhouse, in the service of your department, have just concluded a visit here, during which they addressed the employees of the following plants:

Shipyard of the United States Shipping Board.

Shipyard of Merrill-Stevens Shipbuilding Corporation.

Shipyard of Morey & Thomas.

Ship Joiner Plant Campbell-Ware Company.

Machine Shop of the Vulcan Iron Works.

Shipyard of J. M. Murdoek.

We are pleased with the inspiring effect which the addresses of these gentlemen have had on the employees of the respective plants, and are in hearty accord with the work they are doing.

We believe that this work should be kept up, as every ship yard management in our district where these addresses have been made, feels that the results are very much worth while.

EMERGENCY FLEET CORPORATION,
(Signed) W. C. MCGOWAN, District Supervisor.



Cornwells, Pa., April 23, 1918.

Dr. Gabriel Maguire and Private Joseph D. Cassells addressed the employees of this yard today. The attendance was about 1,400, and we were very gratified over the tremendous amount of applause and the expressions of appreciation of our employees over the able speakers who handled this meeting.

The work done by the National Service Section has been in every way helpful, and at all times we are glad to voice our appreciation.

TRAYLOR SHIPBUILDING CORPORATION,
(Signed) G. H. HERVEY, Mgr. of Industrial Relations.

Tacoma, Wash., April 22, 1918.

I believe that Dr. Eaton and Colonel Gray's talks did a whole lot of good in this yard. They certainly stirred up a great deal of enthusiasm, and I have personally been approached by a number of the employees wanting to know if "those fellows" were coming back here again.

On Saturday last, one of our riveters made some disloyal remarks, like: "To h— with the Liberty Bond," and all that sort of talk, and the gang grabbed him, painted him yellow, put him on a rail and rode him out of the yard. They afterward caught the other two members of his crowd and sent them out, although they did not treat them quite as harshly. The men were taken in hand by the Military Police, and we find that two of them, at least, are radical I. W. W.'s. My impression is that Dr. Eaton's speech and the enthusiasm he created had a great deal to do with arousing the men to the pitch where they will not allow any disloyal remarks to be made in this yard.

TODD DRY DOCK & CONSTRUCTION CORPORATION,
(Signed) J. A. EVES, General Manager.



Newark, N. J., March 26, 1918.

Please accept my hearty thanks for your letter of March 25 with clippings from the New York *Times*. I take this opportunity to congratulate you and your section upon the good work being done.

THE FOUNDATION COMPANY,
(Signed) H. CROSBY, General Superintendent.



Chicago, Ill.

Your national service speaker, Frederick F. Searing, to-day at Freeman Boiler Works, Racine, Wis., addressed the men with excellent results. Management requesting subsequent visits at early date.

DIV. G., EMERGENCY FLEET CORP'N,



Quincy, Mass., April 17, 1918.

There is no question in my mind but that the work you are doing is having a tremendous effect in hastening the construction of ships in the United States, and my only hope is that you will keep it up.

BETHLEHEM SHIPBUILDING CORPORATION, LTD.,
(Signed) S. W. WAKEMAN, General Manager.

Groton, Conn., April 9, 1918.

Allow me to thank you in behalf of the officials and employees of this plant, for the efforts of yourself and the splendid speakers with whom you have favored us in the past few weeks.

These speakers, by their earnestness and forcefulness, made a strong impression upon our men, which we hope will result in an increase in the efficiency and quantity of work turned out.

GROTON IRON WORKS,

(Signed) E. A. MORSE, President.



Cornwells, Pa., April 10, 1918.

We had a very fine meeting here on Liberty Day, and we are especially pleased with the address made by Mr. Sidney Story. We highly appreciate the interest that you have taken in this affair, and I believe that Mr. Story will advise that it was pulled off in good shape.

TRAYLOR SHIPBUILDING CORPORATION,

(Signed) S. W. Traylor, President.



Quincy, Mass., April 1, 1918.

I want to thank you for the enclosures of yours of the 29th, and should like to have you send me 15,000 each of the attached "spoons."

We could take care of 500 of the pamphlets which you sent, which I would like to distribute among the foremen and leading men here.

I have read the pamphlet over with a great deal of interest, and wish that you would congratulate Dr. Eaton on the very successful work that he has done along these lines.

Lieutenant Milsom delivered an address at the Neighborhood Club in Quincy last night to about 500 people, among whom were the superintendents, foremen and assistant foremen of the Quincy and Squantum Works, and made a decidedly good impression.

BETHLEHEM SHIPBUILDING CORPORATION, LTD.,

(Signed) S. W. WAKEMAN, General Manager.



S. Bethlehem, Pa., May 7.

Colonel Evans given a tremendous ovation. Two meetings here to-day. Holding him over for another meeting tomorrow.

BETHLEHEM STEEL CO.,

G. T. FONDA.

Newark, N. J., April 9, 1918.

Our patriotic meetings have been going along very nicely. Great enthusiasm has been displayed. Mr. Clifford and Mr. Halliday have been handling things in very good shape.

A number of men are asking when you will come again, and I hope you will be able to do so before very long.

SUBMARINE BOAT CORPORATION,
(Signed) H. R. BRADY, Commissioner.



Portsmouth, N. H.

I have to report a very interesting meeting with addresses to-day to all of our employees, by Sergeant-Major Smith and Mr. Sidney Story. Will say that this meeting was attended *en masse* by all the employees, who seemed to catch the spirit of the meeting, and were very enthusiastic in their support of the speakers.

The meeting lasted about forty-five minutes, and the best attention and consideration was given throughout the entire time.

It is the belief of the writer than an immense amount of good is being done by these meetings, and that we would be glad to have them occur at our plant with such frequency as you may elect for us.

THE ATLANTIC CORPORATION,
(Signed) E. J. WHITE, General Superintendent.



Brooklyn, N. Y., April 4, 1918.

The enclosed snapshots which I took on the date of our recent meeting here in the yard at which your speaking corps spoke, may serve to give you an idea of the enthusiasm and the crowd which attended.

MORSE DRY DOCK AND REPAIR COMPANY,
(Signed) BERT E. BARNES, Editor,
"The Dry Dock Dial."



Newark, N. J., March 6, 1918.

I want to thank you heartily for the enthusiastic meeting you conducted at our plant today. I am sure it did a great amount of good, and you must derive satisfaction from this fact.

THE FOUNDATION COMPANY,
(Signed) Hewitt Crosby, Gen. Supt.

On account of the great interest taken in the patriotic work in the Chester yard, we feel that you would be glad to know of the good work which is the direct result of the patriotic meetings. Mr. William Roberts, superintendent of ship construction at the Chester plant, advises us that the patriotic speeches have produced a great change in the attitude of the men and their interest in ship construction. He feels that there would be greater results if these speakers would visit the plant more often. The men look forward to these meetings, and openly comment on their feelings, and say that these speeches make them feel like working their heads off.

CHESTER SHIPBUILDING COMPANY, LTD.,

(Signed) H. H. MCGOWAN,

Manager Employment & Service Department.



Cornwells, Pa., April 8, 1918.

We desire to thank you for splendid services rendered by your Mr. Sidney Story, who ably assisted in our celebration here on Saturday, April 6. There were between 2,100 and 2,500 people present at our Liberty Day celebration, and Mr. Story presented the U. S. Shipping Board Flag to our corporation. His remarks were well chosen and enthusiastically received. We know that his addresses will be received wherever he is privileged to speak.

TRAYLOR SHIPBUILDING CORPORATION,

(Signed) GEORGE H. HERVEY.



Quincy, Mass., April 2, 1918.

Major Boehm held a most enthusiastic meeting here at this plant this noon. He talked to 4,000 of our men, and made a very good impression.

BETHLEHEM SHIPBUILDING CORPORATION, LTD.,

S. W. WAKEMAN.



Brooklyn, N. Y., April 2, 1918.

May I at this time remind you that Mr. H. Benner, our Welfare Manager, is interested in the little pay envelope cards you are distributing in the shipyards; also the booklet, and other literature you are sending out, and would be glad to receive a supply if same is to be had.

MORSE DRY DOCK AND REPAIR COMPANY,

(Signed) B. E. BARNES, Editor,

"The Dry Dock Dial."

May 2, 1918.

We have just had magnifieent meeting at our shipyard at noon to-day, with speeches by the Honorable Vaughan and Sergeant-Major Smith and Mr. Cann. We eongratulate you, and thank you for sending us such able men.

SAGINAW SHIPBUILDING Co.,
(Signed) W. J. WICKES, Chairman.



May 8, 1918.

Mr. Story and Private Staekhouse addressed six hundred and fifty men employed in our shipyard for thirty minutes to-day, and no speaker ever had a more attentive and enthusiastic audienee. Both talks had a most exeellent effect, and we thank you most sincerely for sending these gentlemen to us. At the end of the speeches, and with no prompting, the men yelled that Mr. Hurley said they should shout with every rivet driven.

MOREY & THOMAS.



New York, Mareh 4, 1918.

We were sorry you could not come to the yard last week, but I believe the addresses by Corporal Street and Doetor Taylor were very well received by the men. The officers enjoyed them, and the after murmurs from the men make me believe the subjects were along the right lines. Now, it is necessary that these continue at regular intervals, in order to spread without interruption the necessary feeling among the men, and thereby arouse them to the proper pitch which must come from better understanding of the situation and result in the proper kind of co-operation. Please let me know what arrangements we can make.

NAVY YARD, HULL DIVISION,
(Signed) Comm. George H. Roek.



Baltimore, Md., May 2, 1918.

We have just held a meeting of our shop employees which was addressed by Corporal Street, of your staff. He made a foreeful and eloquent speech with a great deal of "punch" to it, and a big human element with loyalty as the keynote which strongly appealed to our men. I am sure that this meeting will have a most benefieial effect on the action of our employees, and I appreeiate very much your prompt response to our request for a speaker.

WORTHINGTON PUMP AND MACHINERY CORP'N,
(Signed) A. NIEDENMEYER, Manager.

Camden, N. J., February 16, 1918.

I was at the plant of the Submarine Boat Corporation, at Port Newark, N. J., last Thursday, and had the pleasure of listening to an address to the workmen, made, as I understood it, by yourself; also to an address made by a Colonel in the Royal British army.

As we are very anxious to have our own men encouraged by addresses of this kind, I am writing to inquire whether it would be possible for you to make us a visit, and on what day you could come.

NEW YORK SHIPBUILDING CORPORATION,
(Signed) W. G. GROESBECK.



Newark, N. J., February 14, 1918.

I thought you would be interested to know that Dr. Eaton and Colonel Gray visited the Newark Bay shipyard last evening at 5.30 and addressed the foremen and leading men of our organization, and to-day held a meeting at 11.40 A.M., when they addressed about 2,000 of our workmen.

The meetings were most successful, and from the spirit shown by both speakers, and the message they brought interested the men so much that we feel that a tremendous amount of good will result in speeding up the work of building our ships.

We also had the pleasure of hearing the Hon. Crawford Vaughan, ex-premier of South Australia, at the meeting yesterday afternoon, and the word he brought to the men was very encouraging.

After the Wednesday night meeting, we served dinner in our restaurant to the guests present and a few of our leading executives, and the general plan of the National Service Section, which Dr. Eaton is directing, was thoroughly discussed, and through the co-operation of Dr. Eaton's staff and our own, we believe that plans can be put into effect at the Newark Bay shipyard which will prove most beneficial to our organization as well as the Fleet Corporation. We are so interested and believe so strongly in what Dr. Eaton is doing, that we will do everything in our power to make his services in our plant a model one.

SUBMARINE BOAT CORPORATION,
(Signed) HENRY R. SUTPHEN, Vice-President.



May 2, 1918.

Feel sure to-day's meeting is a good start along right lines.

TEXAS S. S. CO.,
GEORGE B. DRAKE, Manager,

Cornwells, Pa., March 29, 1918.

It affords us a great deal of pleasure to advise you that our men were most enthusiastic over the remarks of the Rev. J. H. Sheppard and Corporal Street, who spoke at this plant on March 26.

We are more convinced than ever that speeches of this character arouse the American patriotism in the man, and that through the enlightenment of conditions that are pictured to them by the speakers, they realize more fully the importance of their work, and they become more earnest in their efforts to accomplish the work that is before them.

We have had innumerable expressions from the men in way of praise for Doctor Sheppard and Corporal Street, and we know that the speakers that are to come will be equally as well and appreciably received.

TRAYLOR SHIPBUILDING CORPORATION,
(Signed) GEORGE H. HERVEY, Welfare Department.



Brooklyn, N. Y., March 22, 1918.

Dr. G. R. Maguire, and Mr. Cassell, formerly of the Black Watch, addressed our workmen today, and it was one of the most patriotic meetings I have seen.

It is very evident that the National Service Section of the U. S. Shipping Board are doing a wonderful work.

MORSE DRY DOCK AND REPAIR CO.,
(Signed) E. P. Morse.



Port Jefferson, N. Y., March 7, 1918.

Dr. Sheppard and Corporal Street arrived at our plant yesterday about noon and addressed the employees at 12.45 P.M. in our Carpenter Shop.

These speakers were very effective and seemed to create a good spirit among the workmen.

It is believed that later on when we actually get under ship construction it would be an excellent idea to have similar speakers call here from time to time.

BAYLES SHIPYARD, INC.,
(Signed) J. O. PERSONS, General Manager.



A number of our men attended meeting with Texas Steamship Company, and appeared much impressed.

THE KELLY SPEAR CO.,
ALBERT F. AUSTIN.

Brooklyn, N. Y., March 25, 1918.

Permit me on behalf of the Company and the Employees' Association to extend to you our thanks for the interest shown by you in providing the speakers at the noonday meeting last Thursday, March 21st. I wish you would also convey our thanks to Dr. Maguire and Mr. Cassells.

MORSE DRY DOCK AND REPAIR CO.,

(Signed) H. BENNER, Supt. of Employment & Welfare.



Duluth, Minn., May 15.

Mr. Searing addressed a meeting of our men this date. We consider ourselves fortunate in having such a forceful speaker, and a man of his personality to start these meetings. We hope you can arrange for another speaker at an early date. There is no doubt in our minds as to the results of such meetings.

DULUTH BOILER WORKS,

FRANCIS J. DACEY, Pres't.



Sparrow's Point, Md., May 18, 1918.

Friday's meeting great success. Dr. Hughes and Lieutenant Schagel delivered excellent addresses. Keep up the good work.

BETHLEHEM SHIPBUILDING CO.,

W. F. BUTLER, Head of Service Dept.



Buffalo, N. Y., May 15, 1918.

Peter Collins made magnificent address here to-day. We want him for ten days more at least. Many thanks for sending him.

R. M. RUSH, Production Division, Emergency Fleet.



Detroit, Mich., May 16.

Dr. Sheppard and Corp. F. A. H. Street gave our men an address yesterday at noon. We had about 2,000 men who heard them, and at the completion of the address, we spoke to the men a moment about the necessity of returning to work promptly, and the men seemed to realize that the whole effort of the speakers was to encourage them to do their best on the job.

GREAT LAKES ENGINEERING WORKS,

H. L. GADDIS, Service Manager.

Alexandria, Va., April 20, 1918.

We beg to report the holding of a meeting of our employees at our plant at 12.30 on Monday, April 15, at which two speakers from your section, Messrs. Sydney Story and Private Mackhouse, of the 85th Canadian Highlanders, addressed the men.

Your speakers at this meeting conducted the remarks in most energetic and enthusiastic manner, and showed that they had their hearts in the work.

We again congratulate you upon the good work that your organization is doing for the shipbuilding.

VIRGINIA SHIPBUILDING CORPORATION,

(Signed) B. W. MOORE, Vice Pres. and Gen'l Mgr.



Milwaukee, Wis., May 18.

We wish to thank you for assigning Mr. Searing to our plant. We believe his address this noon was a great benefit to the company, and an inspiration to its employees and that good results will follow.

ALLIS CHALMERS MFG. CO.,

OTTO HIFALK, President.



April 25, 1918.

Meeting with speakers here today one best thing United States Shipping Board has done to date to expedite work. Concrete result better than wage raise to get phenomenal output of needed ships.

BUFFALO DRY DOCK CO.,

(Signed) E. N. SMITH, President.



February 14, 1918.

I have been watching the development of the crusade for the proper instruction of the workmen in connection with the war with a great deal of interest, and note with special pleasure your prominent place in the new organization. In the meantime, however, the Navy Yard is not getting that help which we hoped for some weeks ago, when we started in along the lines which you will remember. Please let me know whether the plans contemplate having the Navy Yard in the circuit, or what you suggest I do in the matter in order to have it included, so that the men here along with those in the private yards will get the benefit of the efforts to instill in them the necessary enthusiasm.

NAVY YARD, NEW YORK,

(Signed) GEO. H. ROCK, Naval Construction.

West Point, Va., April 25, 1918.

We have today been visited by your Mr. E. W. Campbell, Hon. Sidney Story and Private W. Eugene Staekhouse. They addressed our employees, and were received in a most enthusiastic spirit. We think the intention is good, and that these addresses delivered periodically are, in fact, a stimulant to the employees—like the spur to the horse, stimulating the gait, and imparting new energy to those who are liable to forget the necessity that calls them to service. We will do all we can to make these meetings a success and useful.

YORK RIVER SHIPBUILDING CORPORATION,
(Signed) R. L. NEWMAN, Pres. & Gen. Mgr.



We wish to express appreciation for opportunity of meeting Honorable Crawford Vaughan, Sergeant Major Smith and Mr. F. L. Cann, and to thank you for the splendid and realistic addresses. We also wish to thank you for the help given our Liberty Loan by this meeting which has been stimulated one hundred per cent.

BETHLEHEM SHIPBUILDING CORPORATION,
R. BERGMANN.



Brooklyn, N. Y., February 2, 1918.

I forward to you copy of the agreement which was before the meeting you put the ginger into Wednesday night. The reception received and the entirely satisfactory results obtained not only makes matters worth while, but speeds us on to reach out and soak the Germans.

MORSE DRY DOCK AND REPAIR COMPANY,
(Signed) HARRY A. HANBURY.



South Chicago, Ill., May 17.

Very enthusiastic meeting held yards of Chicago Shipbuilding Co., Dr. Sheppard and Corporal Frank A. H. Street. Seventeen hundred employees present. They made numerous interesting appeals, were received very favorably by men, with great applause. Expect good results.

CHICAGO SHIPBUILDING CO.

Portland, Me., April 30, 1918.

Meeting held today under direction your Mr. Clifford most satisfactory. Men seem to appreciate speakers, and more enthusiasm was noted than during the last meeting of similar character. We believe that a continuation of these meetings will serve to stimulate men to greater effort and possibly make them considerably more contented than normally under such pressure as all yards are working today.

CUMBERLAND SHIPBUILDING Co.



We are pleased to advise that in accordance with arrangement made with our Mr. Willis, Mr. Peter Collins and Lieut. W. T. Boult addressed our employees at the lower yard today.

We wish to thank you for the splendid talk which both of these gentlemen gave, and are pleased to state that approximately three thousand of our men were in attendance.

THE BALTIMORE DRY DOCK & SHIPBUILDING Co.,

(Signed) GEORGE C. ALLISON, Treas.



New York City, April 27, 1918.

It was with the greatest pleasure we received Corporal Frank A. H. Street and Dr. J. H. Sheppard to address our men for one hour today. Their remarks were enthusiastically received and thoroughly appreciated, and will do, without doubt, a great deal of good towards a higher sense of duty.

Meetings of this kind at the present time are of untold benefit to the ship yards, where there is always a small but powerful element of radicals who do not seem to care for anything or anybody.

JAMES SHEWAN & SONS, INC.,

Per JAS. SHEWAN, President.



Your speakers, E. W. Campbell, Sidney Story and Private Staekhouse, rendered valuable service at our plant today. Result of their visit is already discernible in the work of our employees. Such men as these are a great asset in the construction of ships. Send some more of the same calibre as often as you can.

NEWCOMB LIFEBOAT Co.,

A. D. NEWCOMB, Pres.

The meeting held today in our yard by the members of the National Service section was most satisfactory, and I believe such meetings will tend to develop efficiency, and we are most desirous of co-operating so as to have the two meetings a month.

YORK RIVER SHIPBUILDING CORPORATION.



Oakland, Cal., April 3, 1918.

The work which you and Dr. Eaton are inaugurating is certainly excellent, and I am heartily in favor of it, having made a study of this sort of thing. Our Safety Engineer is at present working up a band as well as several other social clubs for the workers, and I believe Dr. Eaton will find conditions here favorable for his work. We have a well organized baseball team, and also hold a monthly boxing bout and entertainment at the municipal Auditorium.

MOORE SHIPBUILDING COMPANY,
T. W. NELSEN, Sup't of Employment.



April 3, 1918.

I wish to say just a word of appreciation in behalf of the officers and men of our company of the service rendered by the members of the Section which you head, viz.: Mr. Clifford, Mr. Story and Sergeant-Major Smith, who visited us yesterday and spoke at the mass meeting held at our yard.

I have only to say that the words which these gentlemen had to say to our force, I am sure, were thoroughly digested by our men, who were thoroughly inspired by their remarks.

I only hope that you may see the way clear to send, possibly in the course of two or three weeks other representatives of the Fleet Corporation for we are fully cognizant of the helpfulness which may be rendered by your Section and you may be assured of our hearty co-operation in this respect.

CUMBERLAND SHIPBUILDING COMPANY,
(Signed) JAMES C. HAMLEN, Vice-Pres. & Treasurer.



Brooklyn, N. Y., April 9, 1918.

Permit me to again thank you on behalf of the Employees' Association and the Company for the speakers provided at the noonday meeting on Monday, April 8. I wish you would also convey our thanks to Sergeant-Major Smith and Mr. Searing.

MORSE DRY DOCK AND REPAIR COMPANY,
H. BENNER, Supt. of Employment and Welfare.

New York City, May 14, 1918.

I have been on this beach thirty-eight years. The first six years were spent in overalls and all the rest of these years have been spent in very intimate connection with groups of workmen in all of the various marine trades. I say to you now without any reservation, and it is no idle compliment, that in peace times in the marine trades I never did see such an energetic, forward-moving spirit among shipyard workmen as we have now amongst the 1,500 people of this shipyard. Notwithstanding the fact that the aggregate of shipyard mechanics are now necessarily largely diluted by inexperienced men, the average product is, under the conditions, fairly satisfactory and steadily improving. I attribute this very largely to co-ordination of working spirit inspired by the strong suggestions started by the heads of the Emergency Fleet Corporation, and through your organization, spreading strongly and rapidly all along the line. I have personally attended several employees' meetings where your speakers were present. I have paid especial attention to watching the crowd of workmen and noting how they respond. There is no doubt about the influence you are having. It is upward and onward in ship production. You will find it steadily growing and I hope all of the principals in shipyards will take your work very seriously and at every opportunity do everything possible to keep the splendid thoughts moving which you have started.

I take this opportunity of especially expressing my appreciation of the energy and action of your Mr. Beal. He is doing good work.

DOWNEY SHIPBUILDING CORP'N,
WALLACE DOWNEY.



BETHLEHEM, PA., May 10, 1918.

I cannot hope to express in words all that we feel in appreciation of the fine assistance that the Service Section has given us, but I am sure that when you come here you will see for yourself that the result has been a great change in spirit, and there now exists a real feeling of patriotism which was not as strong as it should have been prior to the organization of our plant meetings. I can assure you that you will receive a warm welcome here, and we are looking forward to having you with us next week.

Yours very truly,

BETHLEHEM STEEL COMPANY,

(Signed) G. T. FONDA, Superintendent Bureau of Labor and Safety.

Quantico, Va., April 25, 1918.

We wired you yesterday, giving you our opinion of the meeting which your representatives held in our yard.

We believe that the men enjoyed hearing these speakers, and that they went back to their work with more enthusiasm and pep than we have ever seen before.

Mr. Story certainly gave us a wonderful talk, and we could tell from the expressions on the men's faces that they were intensely interested in what he had to say.

We are looking forward with a great deal of pleasure to hearing more speakers from your Bureau, as, on the whole, the results are very encouraging.

In this speech, Mr. Story touched on the sale of Liberty Loan Bonds, and at the conclusion of the meeting our men subscribed to \$10,000 worth of Bonds, which is pretty fair, considering we have only 200 men—and of this number 18 native Italians purchased \$2,500 worth.

Yours very truly,

POTOMAC SHIPBUILDING COMPANY,

(Signed) WM. Z. WHITE, Auditor.



Duluth, Minn., May 10, 1918.

Over 1,400 of our men have just listened to the addresses of Honorable Crawford Vaughan, Sergeant-Major Smith and Mr. F. L. Cann and I wish to convey to you the fact that this meeting here was the most impressive and successful of any we have ever had.

During the past thirty years I have employed about 500,000 men of this class, 60 per cent. or more of them being Scandinavian; the Finnish spirit of socialism has been worked into their hearts and these addresses, I am sure, reached them and aroused the spirit of enthusiasm and loyalty so essential at this time.

The glorious expressions and finale inspired us all to an enormous degree and I feel thoroughly satisfied that the results of this meeting will go far—particularly in so far as individual effort is concerned.

McDOUGALL-DULUTH COMPANY,

A. McDOUGALL, President.



Brunswick, May 4.

Meeting held by your representative was well appreciated by workmen and management.

U. S. MARITIME CORP'N.

Brooklyn, N. Y., April 3, 1918.

I have received a copy of your new publication, "Send Out Ships," and think it a very striking booklet. You could supply us with about 5,000 to distribute among our employees.

MORSE DRY DOCK AND REPAIR COMPANY,
(Signed) H. BENNER.
Superintendent of Employment & Welfare.



Newark, N. J., February 26, 1918.

Your good work has assisted us very materially in arousing enthusiasm among our men, and we are relying upon your continued interest. I am enclosing a copy of the last issue of our weekly paper, and have issued instructions that your name be placed on the list to receive it regularly.

SUBMARINE BOAT CORPORATION,
H. R. SUTPHEN, Vice-President.



Quincy, Mass.

Colonel Gray held a most enthusiastic and rousing meeting at Squantum to-day. The men asked a great many questions. Hope you will have him back here before long.

BETHLEHEM SHIPBUILDING CORPORATION, Ltd.,
S. W. WAKEMAN.



April 27, 1918.

Patriotic meeting in our Lorain shipyard led by Mr. Vaughan and Sergeant-Major Smith produced a profound effect on our men that will unquestionably be measured by results.

AMERICAN SHIPBUILDING CO.,
A. PAYTON, General Supt.



Fore River, Mass., April 5.

Lieut. Milsom spoke this noon to over sixty-five hundred of our men and held a most enthusiastic meeting. Sincerely hope you will succeed in inducing him to come on your staff permanently, as he is the best speaker we have had outside of your own good self.

FORE RIVER SHIPBUILDING COMPANY,
S. W. WAKEMAN, Gen. Mgr.

IT gives me pleasure to place the National Service Section at the disposal of every Industrial Plant in the country, for we seek to serve that we may win the war. It is my earnest hope, as head of the National Service Section, that the managements of these thousands of Industrial Plants will enter into the spirit of the cause and lend every effort possible toward making these meetings a success, and by their presence at such times, convey to the men in their employ conclusive proof that they, too, are interested in the welfare of the Nation and of the men in their pay.

Charles A. Eaton



National Service Section,
United States Shipping Board,
Emergency Fleet Corporation,
Ziegler Building

43d Street and Fifth Avenue, New York.

To speed
'em up



**National Service Section
United States Shipping Board**